

# STAR Conference Milano

21 MARCH 2019



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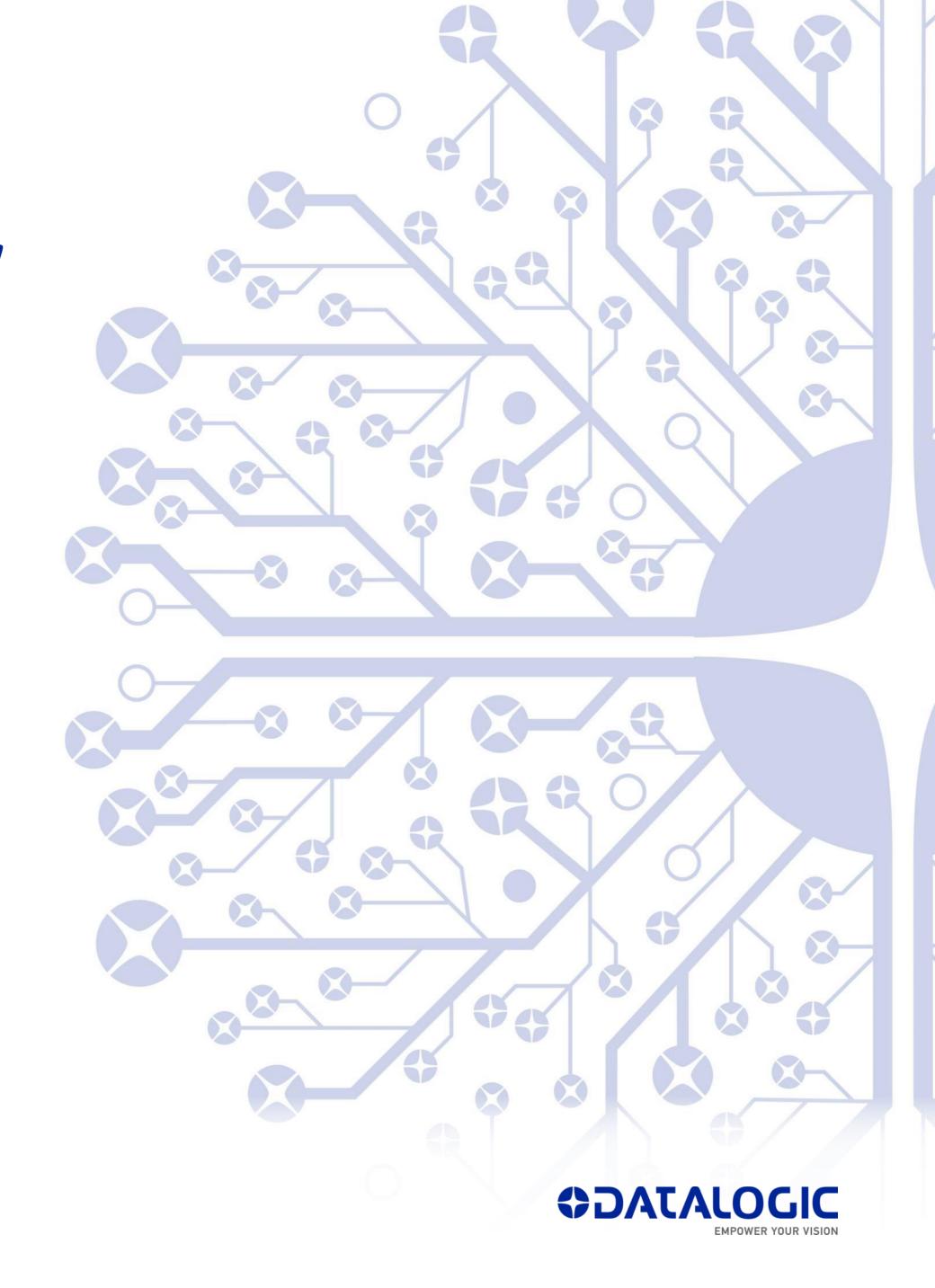
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# Corporate Overview



# Datalogic at a glance



**EMPOWER YOUR VISION** 

Global technology leader in the automatic data capture and process automation markets, in the Retail, Manufacturing, Transportation & Logistics, and Healthcare industries

Founded in 1972, listed on the Italian Stock Exchange since 2001



1,200 patents filed and more than 350 in approval



500 engineers in 11 R&D centers and 3 DL Labs in: Italy, USA, Vietnam, China, and Germany



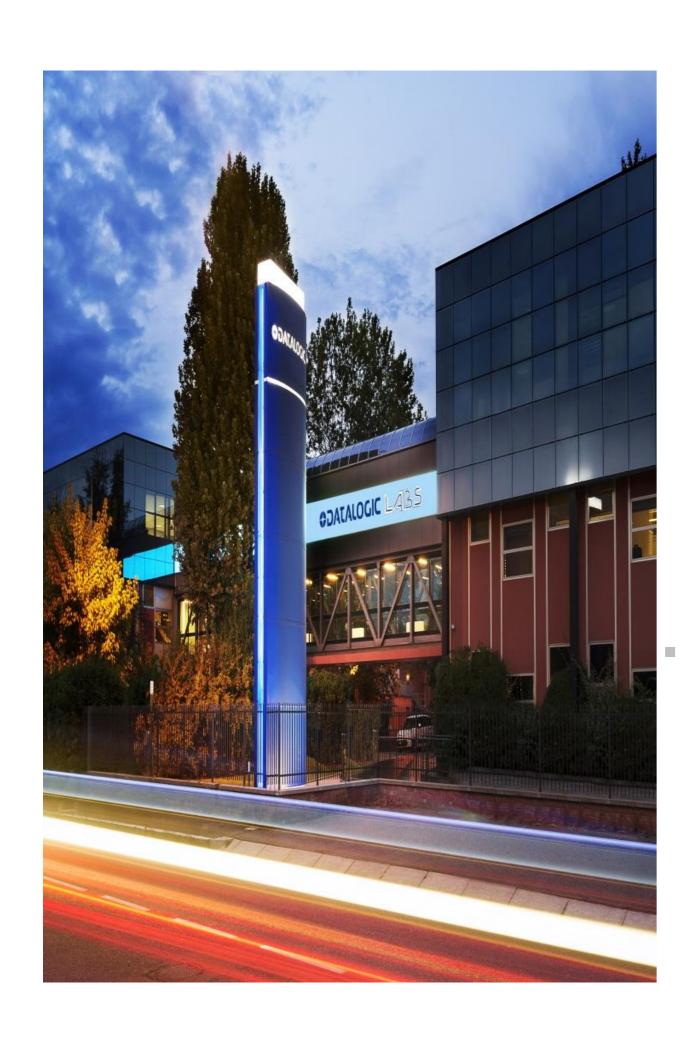
3,157 Employees in 27 countries: 21% Americas, 56% EMEA, 23% APAC

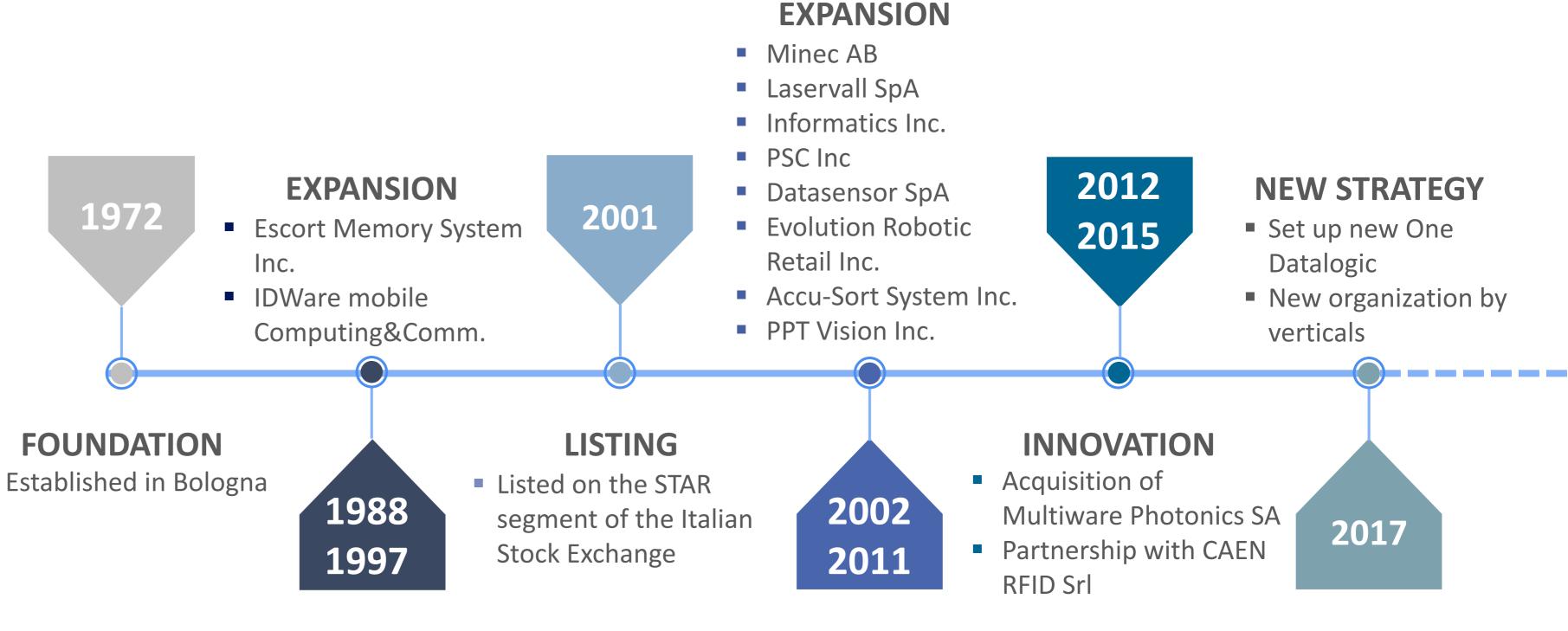


10 Manufacturing and Repair facilities in: US, Brazil, Hungary, Slovakia, Italy, China, Vietnam and Australia



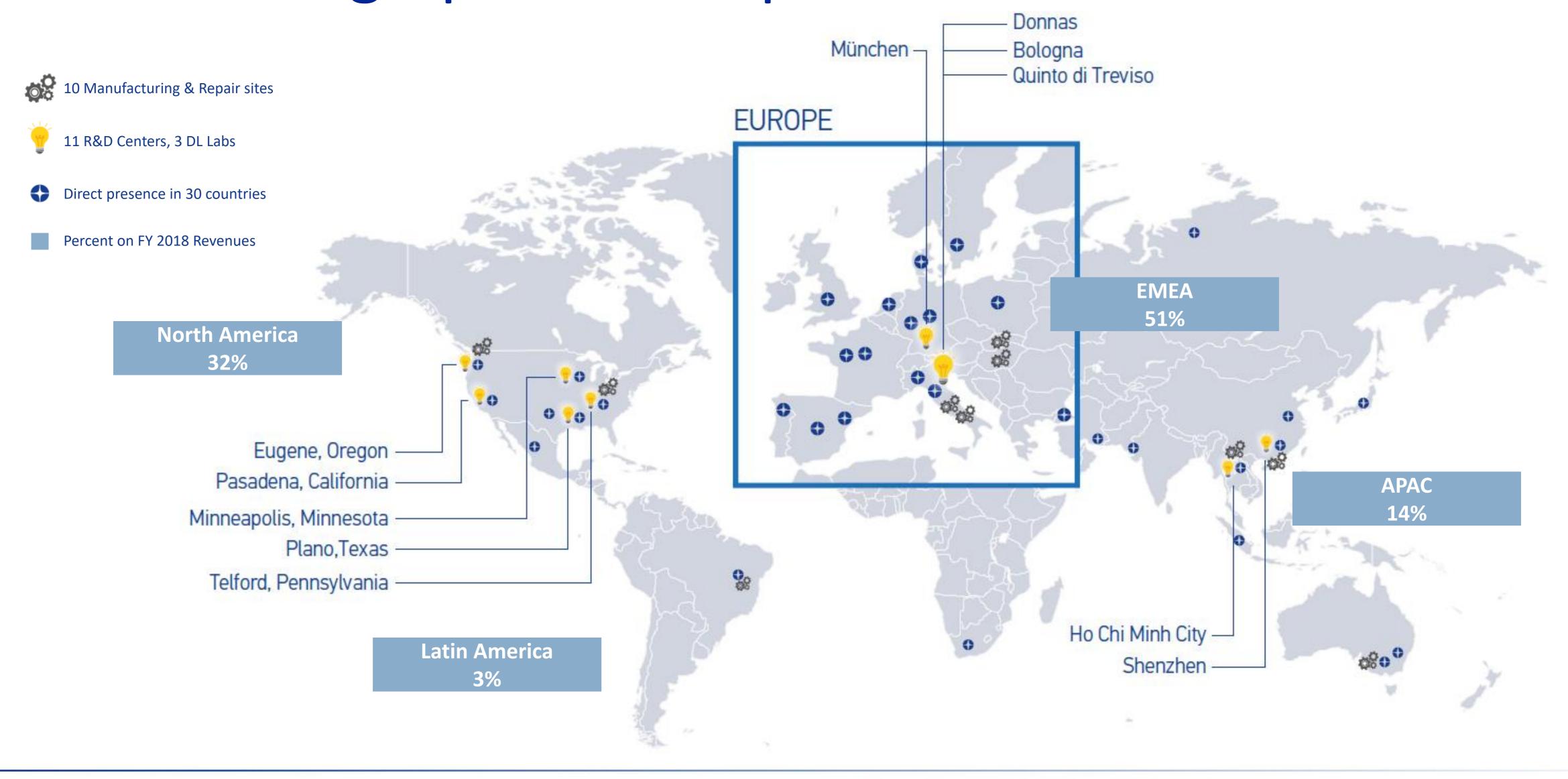
# Over 45 years of Technological Innovation







# A Wide Geographical Footprint





### Stock and Governance

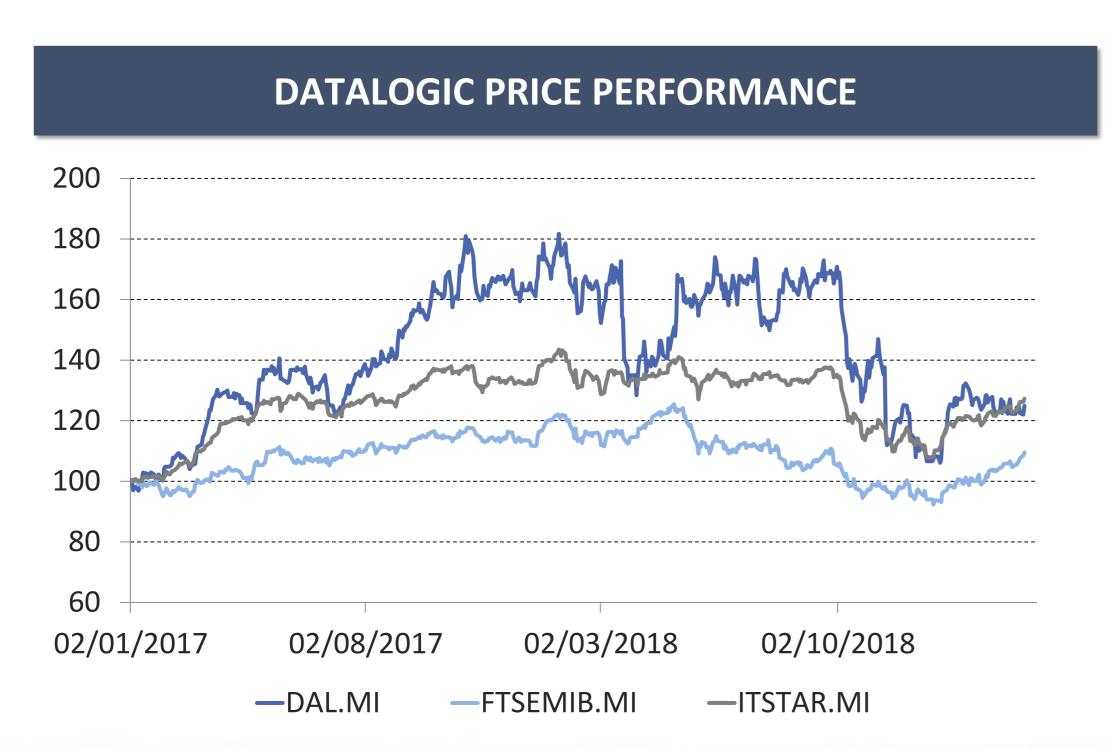
Market Segment: STAR MTA

Reuters Code: DAL.MI

**Bloomberg Code**: DAL IM

Outstanding Shares: 58,446,491

Share Par-Value: 0.52 Euro each

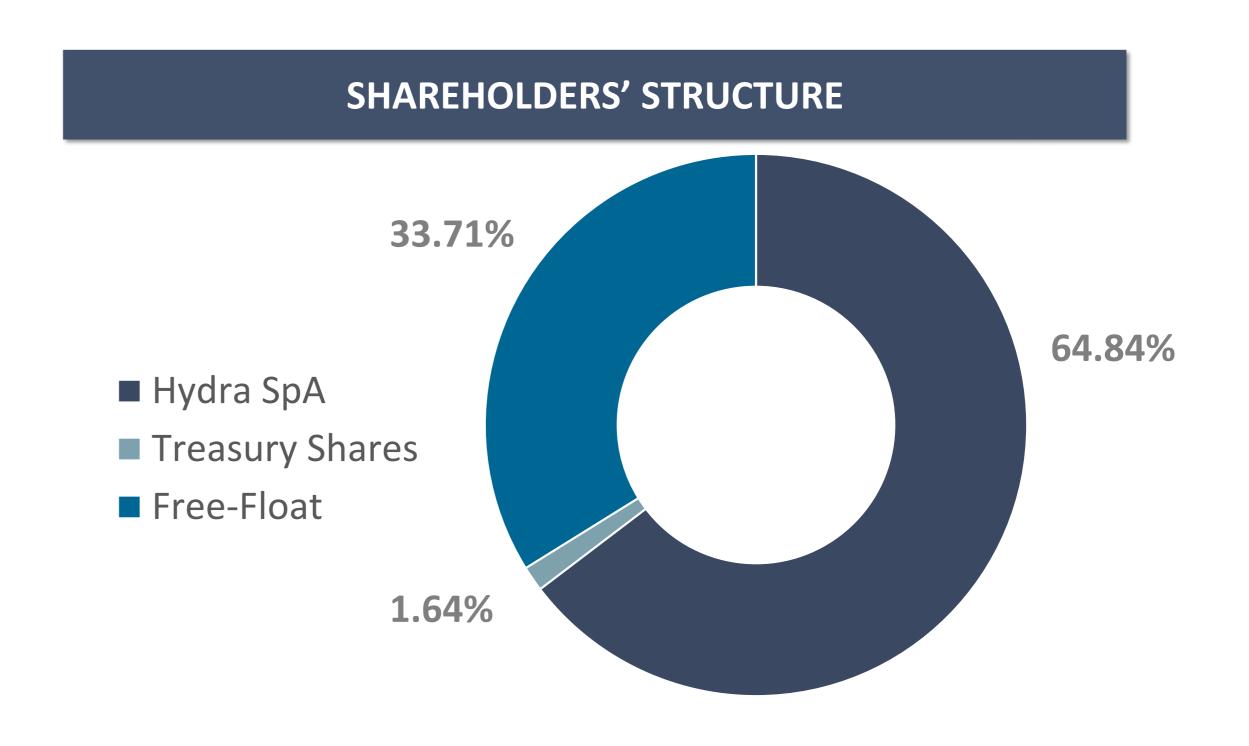


Ticker: DAL

Price (March 19, 2019): 23.55 Euro

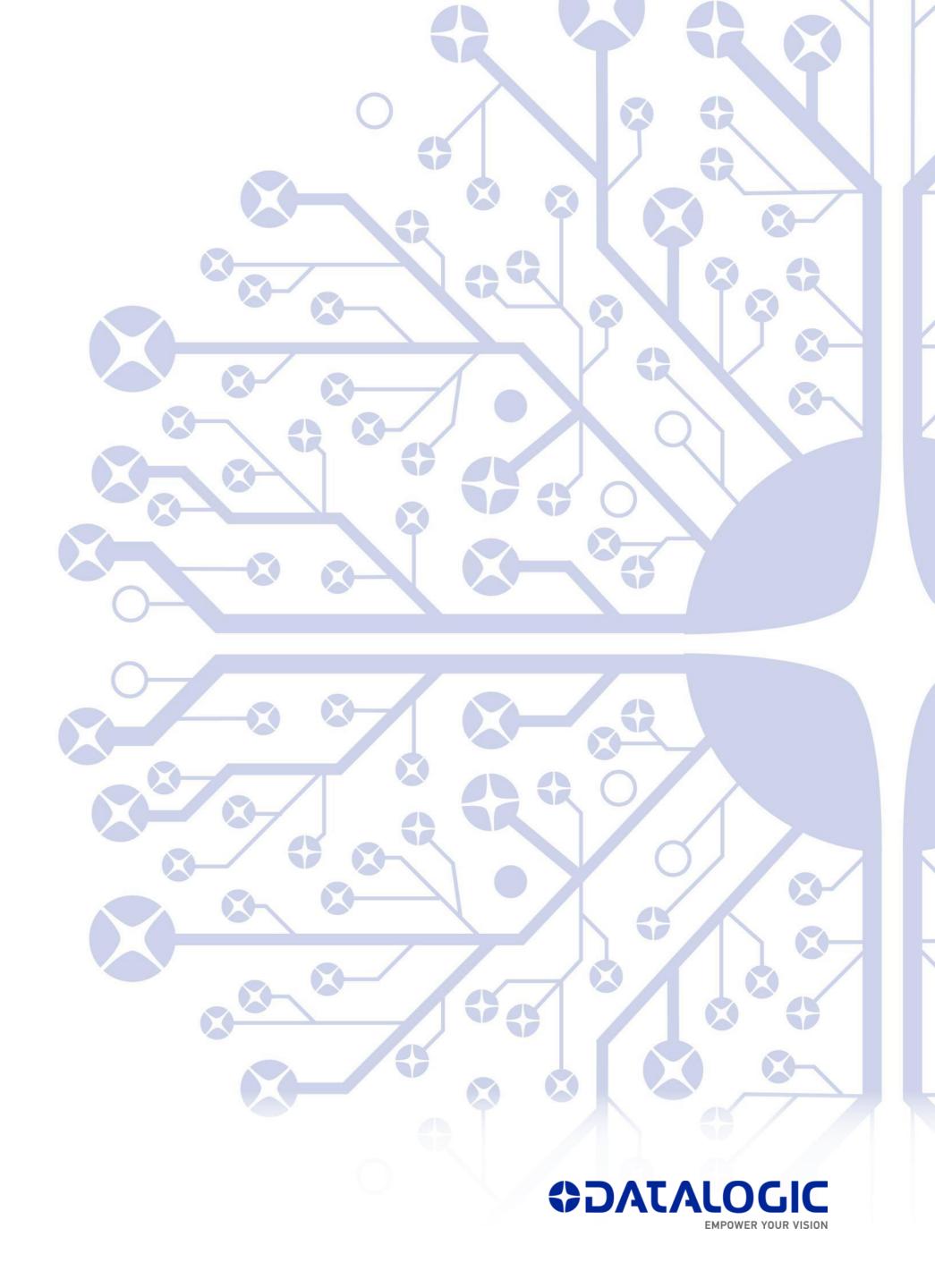
Market Cap (March 19, 2019): 1.38 B Euro

**Auditing Company: EY** 





# Strategy



# A Clear Strategy





# Unique Positioning

Uniquely positioned to address customers' needs in both data capture and process automation along their entire value chain.

WIDE AND COMPLEMENTARY OFFER

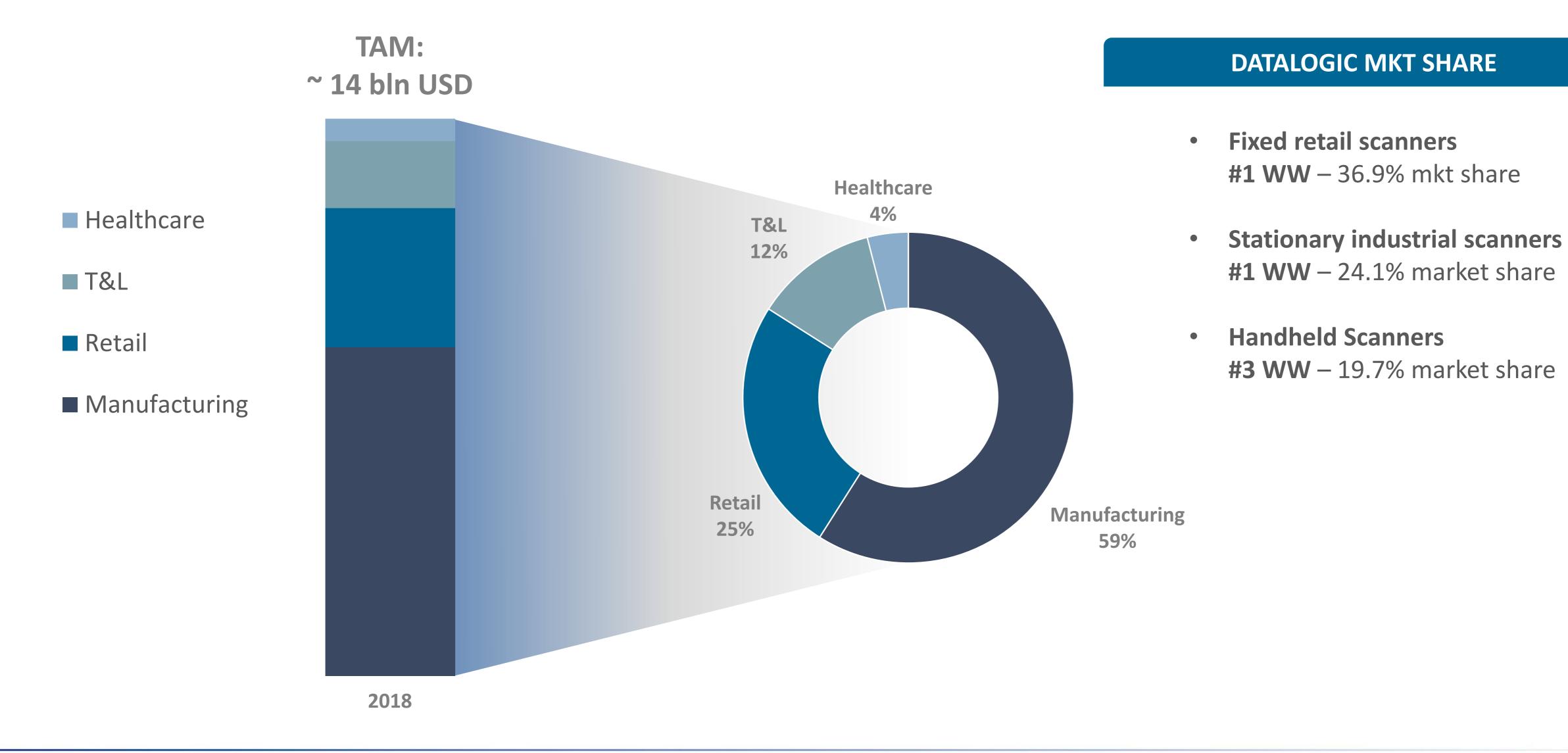


CUSTOMER CENTRIC ORGANIZATION BY VERTICALS





# Total Addressable Market





# We play in a growing market







Datalogic products and solutions are essential for e-commerce, logistics automation and robotics applications

There has never been a more exciting time as this to operate in the market we play in



# Retail

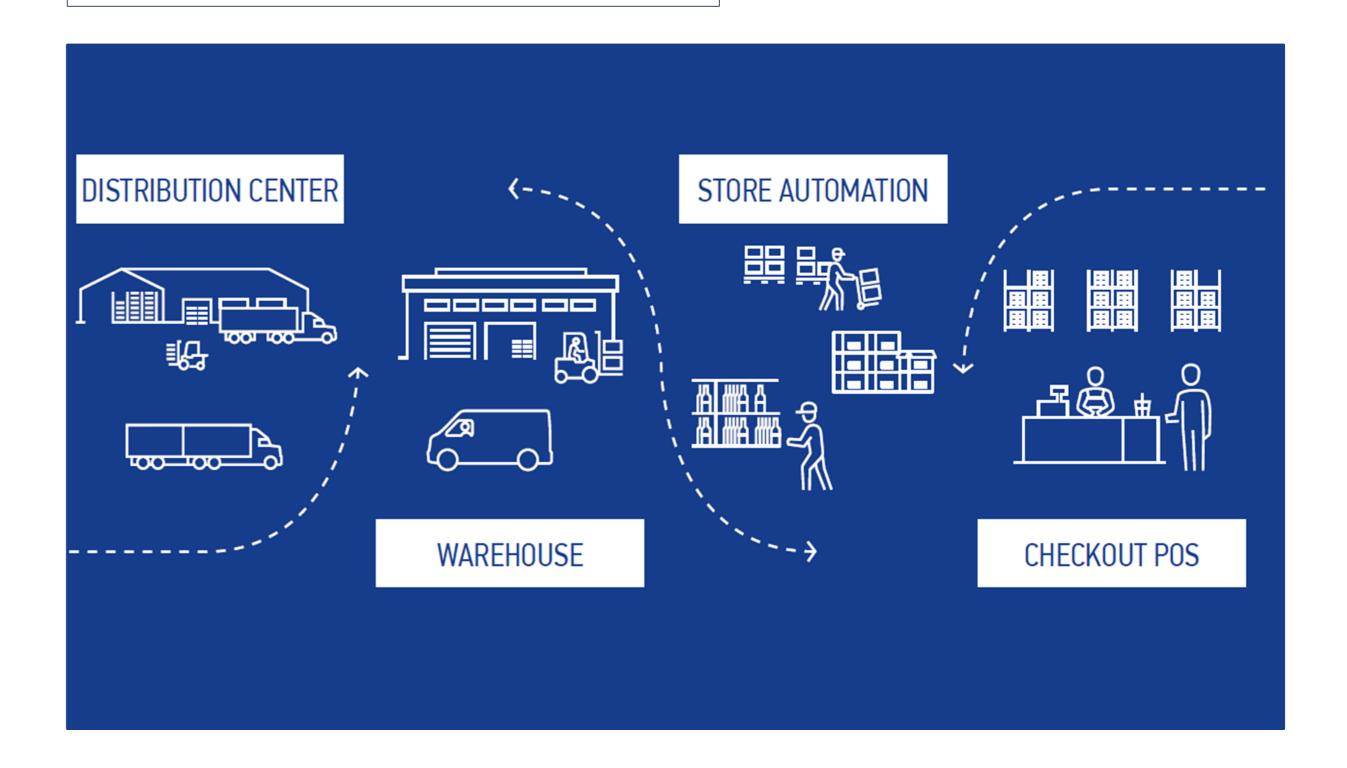
### Bringing offline and online together



#### **DATALOGIC PROPOSITION**

- We satisfy globally the Retailers business needs, from Distribution Center to Check Out and Shoppers' Home
- Market Leader along the Retail supply chain from 1974 with the first scanner in Troy, Ohio to 2018 with the NRF exhibition in New York with the innovative frictionless shopping
- New Data capture products for Ecommerce and multichannel

#### **APPLICATIONS**





# Retail

### Bringing offline and online together



#### **MARKET OUTLOOK**



- Online retailers are opening brick-and-mortar stores, while traditional retailers are converting physical store locations into semi-distribution hubs
- Retailers who collect customer data on every step of the journey are headed in the right direction
- Retail E-commerce sales worldwide posted solid gains in 2017, rising 23.2% to \$2.290 trillion \*, but
   90% of transactions are still completed in-store
- Distribution Centers automatization increase
- Retailers are looking for advanced logistics solutions to be able to satisfy the needs of the Ecommerce trend

















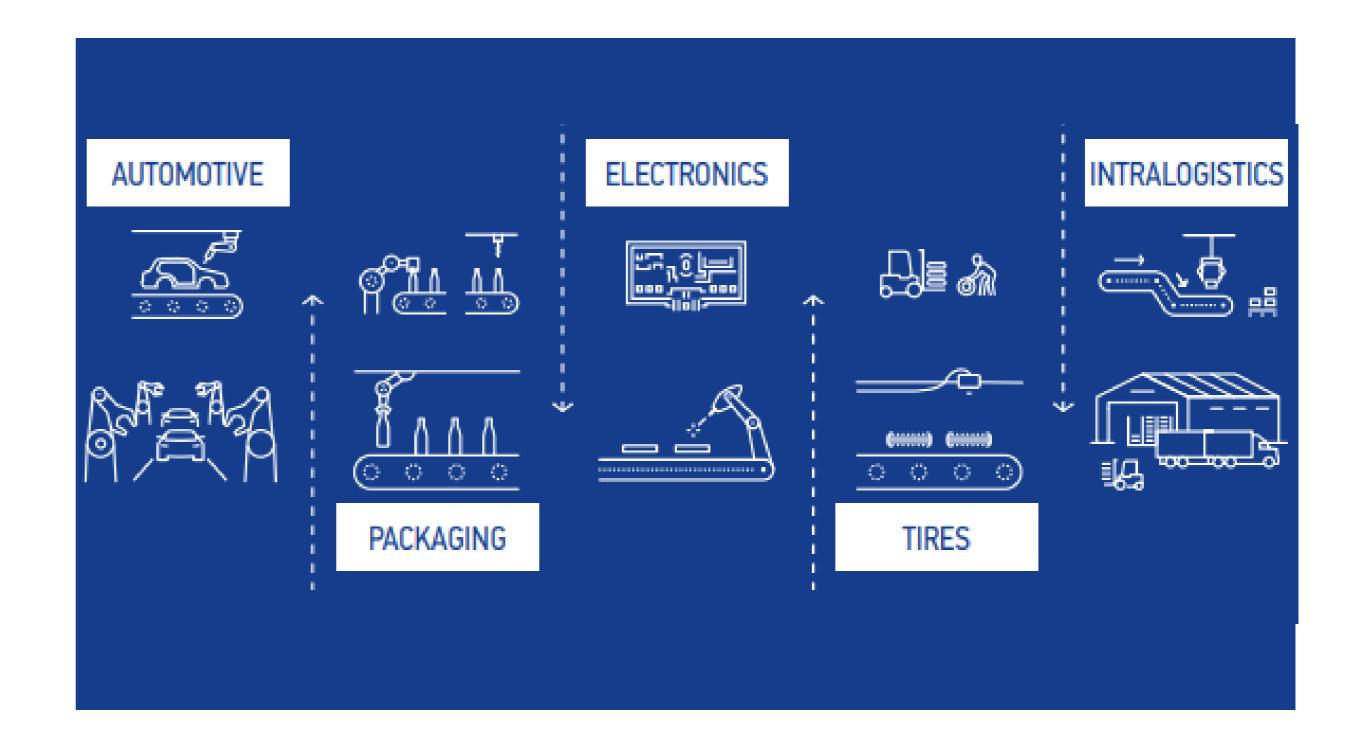
# Manufacturing The factory of the future



#### **DATALOGIC PROPOSITION**

- Unique portfolio provider of smart, interconnected devices able to protect, identify, sense, check and mark
- Datalogic is providing multi-product portfolio to serve all the major manufacturing clients: Automotive, Food and Beverage, Automated Machinery and Electronics, and Intralogistics
- Expanding into Intralogistic solutions and Robotic/AGV guidance

#### **APPLICATIONS**





# Manufacturing The factory of the future



#### MARKET OUTLOOK



- Market is booming
  - Industry 4.0
  - Robotics / AGV
  - DPM / Extended Traceability and Quality Inspection
  - New segments due to new technology (i.e. Electric car)
- Industry 4.0 is pushing for multi-technology adoption, product interoperability and enhancement self diagnostic capabilities
- The adoption of key digital technologies shows a strong growth over the next 5 years
- 267 Billion USD investment in the next 5 years directed towards IoT\*
- The Industrial Robotics Market stands at 13.9 billion USD with an 11.8% growth \*\*















<sup>\*</sup> Source: IoT Analytics

<sup>\*\*</sup> Source: International Federal of Robotics (IFR) data and Loup Ventures

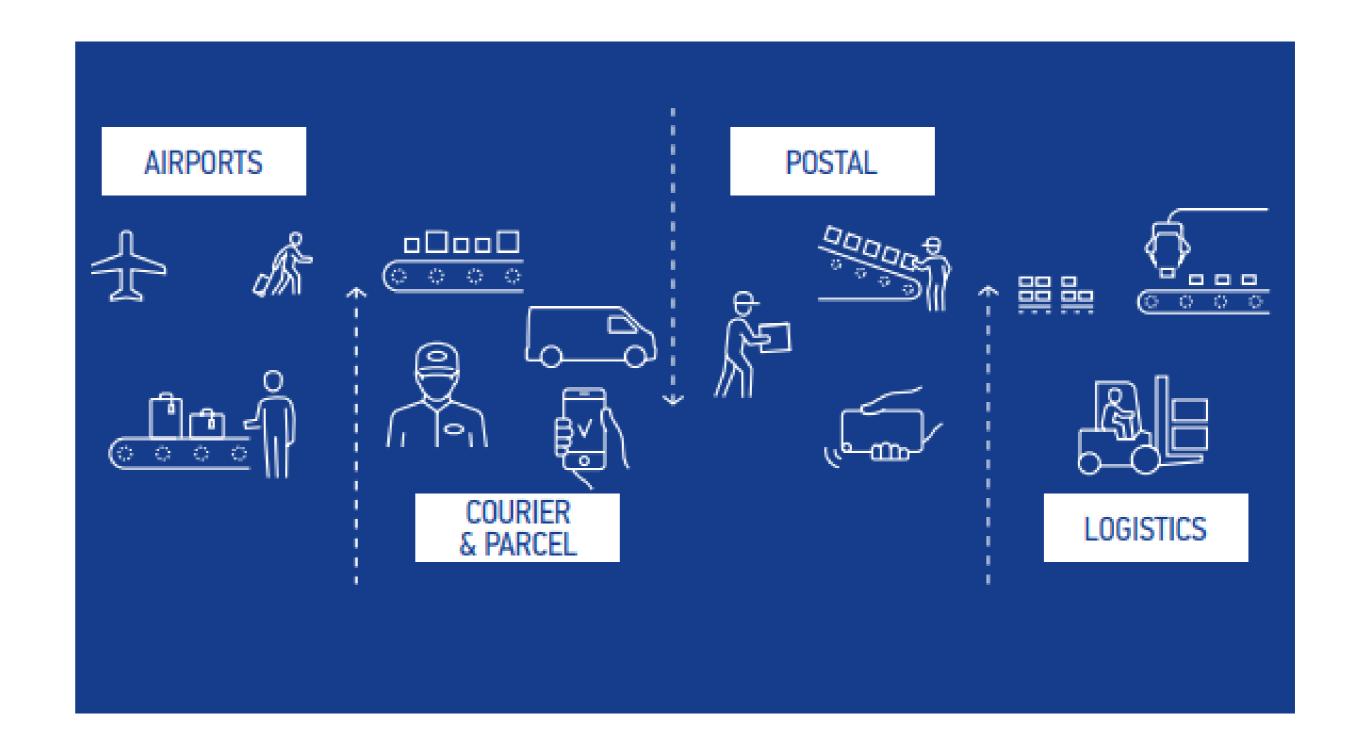
# Transportation & Logistics End to end visibility and real time tracking



#### **DATALOGIC PROPOSITION**

- We ensure Data Collection to Courier-Express-Parcels, Airports and Logistics
- Datalogic is at the forefront of the development of airport systems, since 1984 with the first automatic reading station in Milan, to the recent contract with a main European hub in compliance with new IATA requirements
- Datalogic's proven capabilities are reflected by the recent "Platinum" supplier qualification granted by a world leader in the shipping and logistics sector

#### **APPLICATIONS**

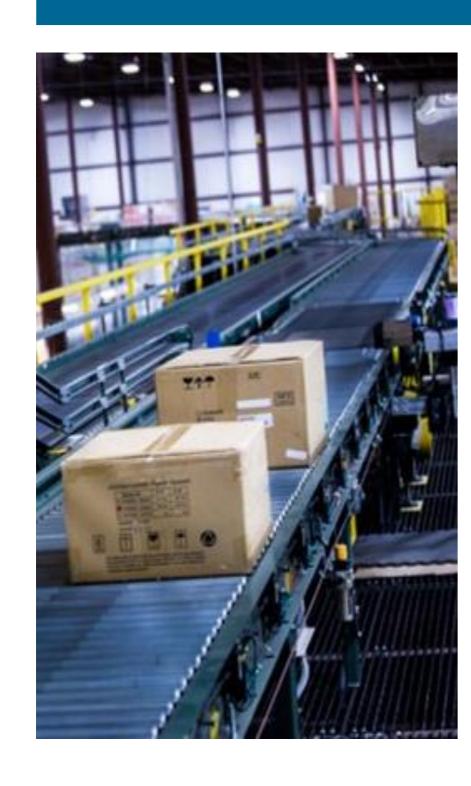




# Transportation & Logistics End to end visibility and real time tracking



#### **MARKET OUTLOOK**



- Growth is driven by E-commerce: high speed sorting, ability to manage any size of parcel, and high flexibility. E-Commerce is driving the industry growth
- Resolution 753 requires (from June 2018) IATA members to maintain an accurate inventory of baggage by monitoring the acquisition and delivery of baggage
- The baggage handling system market\* is projected to reach USD 9.36 Billion by 2020, at a CAGR of 7.8% from 2015 to 2020
- Strong demand for solutions beyond barcode
- Robotics & Automation: collaborative robots and automatic solutions to get higher productivity, zero-defects, reducing manual operations















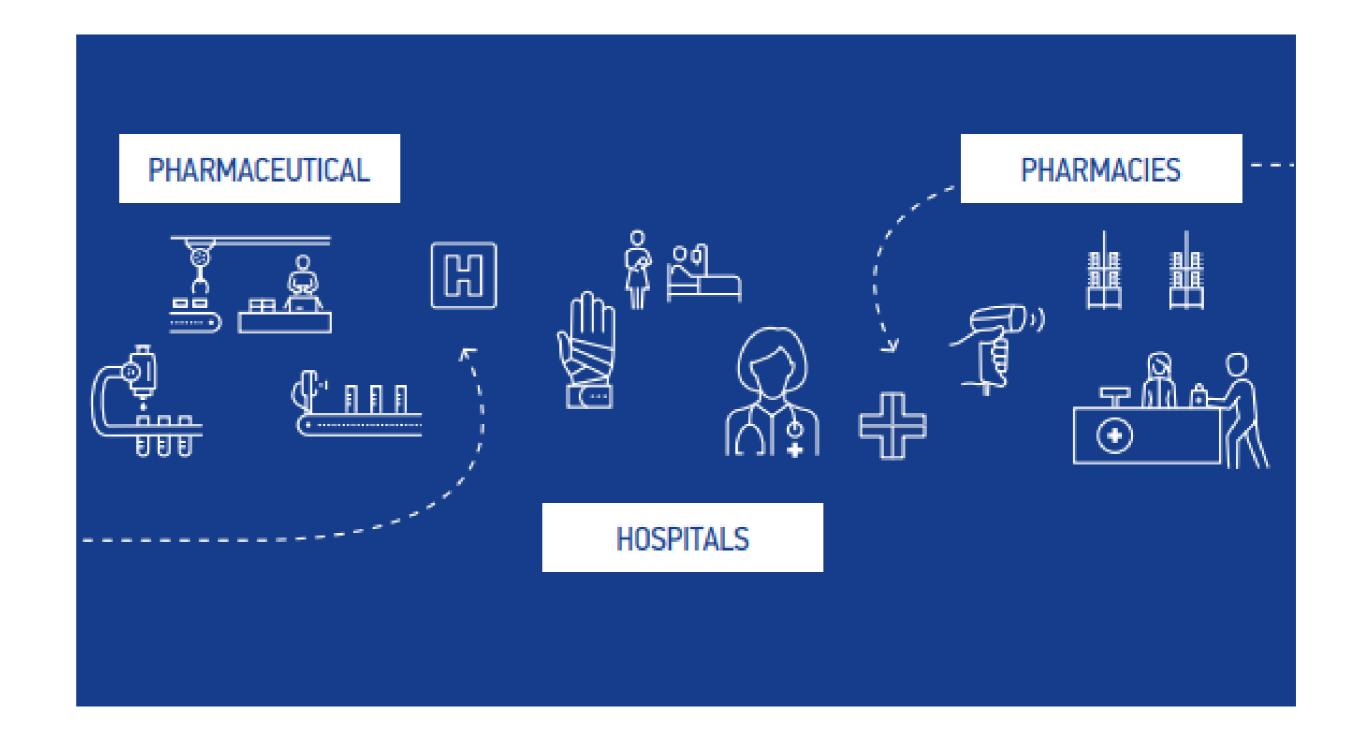
# Healthcare Meet regulations and Higher Patient Safety



#### **DATALOGIC PROPOSITION**

- We empower the entire Healthcare ecosystem from drug production to patient care
- Datalogic is the sole company providing unique product features for the HC industry such as: Anti-microbial enclosures, Inductive charging technology for battery recharge, and Green spot good match to ensure positive medicine-patient identification

#### **APPLICATIONS**



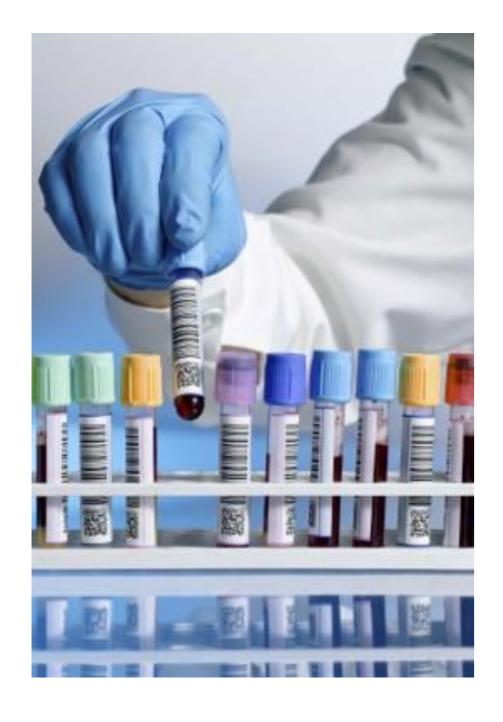


# Healthcare

### Meet regulations and Higher Patient Safety



#### **MARKET OUTLOOK**



- Drugs tracking to avoid counterfeit medications
- RTLS (Real Time Location System) System used to provide immediate or real-time tracking and management of medical equipment, staff and patients within all types of patient care environments
  - Real-Time Location Systems market will be worth \$3.070 Billion by 2020 \*
  - RTLS healthcare market generated revenue of \$717.8 Million in 2015 and is projected to grow at 19.2% CAGR through 2021 \*\*
- HC Emerging trends: Telemedicine/Telehealth. Health systems are more and more using digital health tools and telehealth platforms to better care for patients after they leave the hospital, as well as those most at risk of returning

















<sup>\*</sup> Source: RFID Global Solution, Inc

<sup>\*\*</sup> Source: PR Newswire

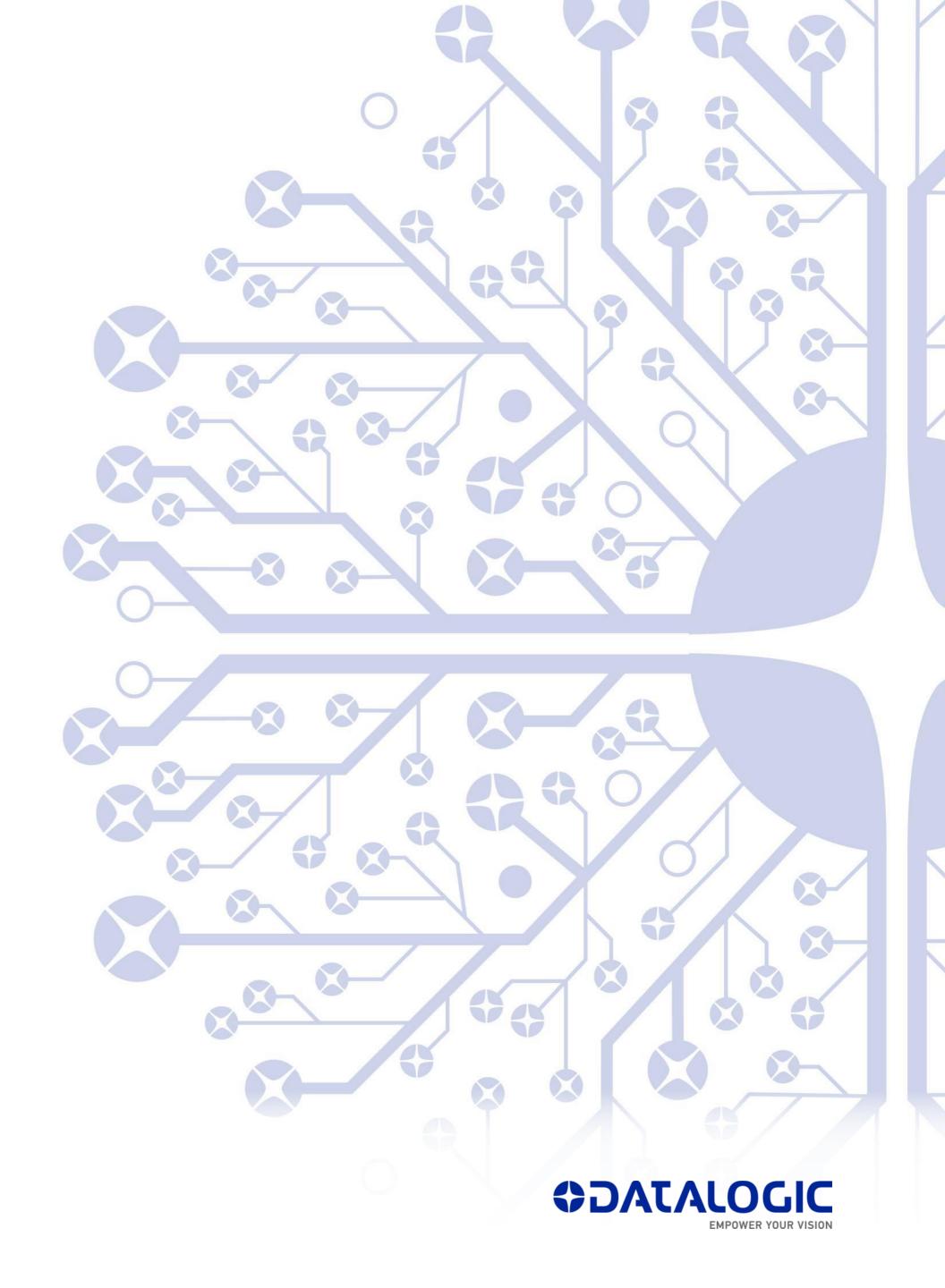
# 2018 New Product Launches and innovation



- Memor™ 10, new PDA validated for the Google™-led initiative "Android Enterprise Recommended" program for rugged devices.
- R&D investments reaching 9.8% on Revenues (10.2% on DL Business)
- New SLS launched
- Hired 90+ people in R&D, reaching 500 people
- Patents above 1,200 items; +53 IDs harvested in 2018



# Financials & Outlook



# Verticals Results

% weight on Total	€m	FY 2018	Var %	Net FX
50.4%	Retail	295.4	5.4%	8.0%
29.8%	Manufacturing	174.6	11.5%	13.1%
11.8%	Transportation & Logistics	69.2	13.6%	15.8%
3.5%	Healthcare	20.2	(28.6%)	(26.9%)
4.5%	Channel (Unallocated) *	26.3	(30.7%)	(30.3%)
100.0%	Total DL Business	585.7	3.9%	5.9%
92.8%	DL Business	585.7	3.9%	5.9%
4.5%	Solution Net Systems	28.3	14.5%	20.2%
3.1%	Informatics	19.6	(4.9%)	(0.5%)
(0.4%)	Adjustments	(2.6)		
100.0%	Total Datalogic	631.0	4.1%	6.4%
% weight on Total	€m	Q4 2018	Var %	Net FX
	€m Retail	Q4 2018 81.3	<b>Var %</b> 9.4%	<b>Net FX</b> 8.0%
on Total				
on Total 52.5%	Retail	81.3	9.4%	8.0%
on Total 52.5% 28.3%	Retail Manufacturing	81.3 43.8	9.4% 5.7%	8.0% 5.4%
on Total 52.5% 28.3% 12.0%	Retail Manufacturing Transportation & Logistics	81.3 43.8 18.6	9.4% 5.7% (7.7%)	8.0% 5.4% (8.7%)
on Total 52.5% 28.3% 12.0% 4.2%	Retail Manufacturing Transportation & Logistics Healthcare	81.3 43.8 18.6 6.6	9.4% 5.7% (7.7%) (5.7%)	8.0% 5.4% (8.7%) (7.2%)
on Total 52.5% 28.3% 12.0% 4.2% 2.9%	Retail  Manufacturing  Transportation & Logistics  Healthcare  Channel (Unallocated) *	81.3 43.8 18.6 6.6 4.4	9.4% 5.7% (7.7%) (5.7%) 31.0%	8.0% 5.4% (8.7%) (7.2%) 31.3%
on Total 52.5% 28.3% 12.0% 4.2% 2.9% 100.0%	Retail  Manufacturing  Transportation & Logistics  Healthcare  Channel (Unallocated) *  Total DL Business	81.3 43.8 18.6 6.6 4.4 154.7	9.4% 5.7% (7.7%) (5.7%) 31.0% 5.8%	8.0% 5.4% (8.7%) (7.2%) 31.3% 4.8%
on Total 52.5% 28.3% 12.0% 4.2% 2.9% 100.0%	Retail Manufacturing Transportation & Logistics Healthcare Channel (Unallocated) *  Total DL Business  DL Business	81.3 43.8 18.6 6.6 4.4 154.7	9.4% 5.7% (7.7%) (5.7%) 31.0% 5.8%	8.0% 5.4% (8.7%) (7.2%) 31.3% 4.8%
on Total 52.5% 28.3% 12.0% 4.2% 2.9% 100.0%  93.8% 3.6%	Retail Manufacturing Transportation & Logistics Healthcare Channel (Unallocated) * Total DL Business  DL Business Solution Net Systems	81.3 43.8 18.6 6.6 4.4 154.7 154.7	9.4% 5.7% (7.7%) (5.7%) 31.0% 5.8% 5.8% 8.5%	8.0% 5.4% (8.7%) (7.2%) 31.3% 4.8% 4.8% 5.1%

#### FY 2018

**Retail:** Double digit growth in NA thanks to projects on Fixed Retail Scanners and Mobile Computers

**Manufacturing:** Double digit growth in China & NA (Net FX) mainly driven by industrial barcode scanners

**T&L:** Double digit growth mainly driven by big projects in NA with TIER1 parcel companies

Healthcare: Decrease due to big projects in NA in 2017

#### Q4 2018

**Retail:** Best quarter of the year driven by NA

Manufacturing: Double digit growth in NA partially offset by slow down in APAC

**T&L:** Slow down in all regions due to big projects phasing

Healthcare: Best quarter of the year with signs of recovery thanks to new project in NA



# Group Revenues by geography

% weight on Total	€m	FY 2018	Var %	Net FX
50.9%	EMEA	320.9	(2.0%)	(1.6%)
32.6%	North America	205.6	13.8%	18.4%
13.8%	Asia Pacific	87.3	9.7%	13.3%
2.7%	Latin America	17.2	(5.3%)	2.0%
100.0%	Total Revenues	631.0	4.1%	6.4%

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EMEA: Declining trend entirely due to Retail; positive growth for T&L and Manufacturing

**North America:** Stellar performance in 2018 driven by double digit growth in Retail, T&L and Manufacturing (Net FX)

**APAC:** Entirely driven by China (+13,9%) thanks to Manufacturing (+29,7%)

% weight on Total	€m	Q4 2018	Var %	Net FX
50.2%	EMEA	82.9	(7.7%)	(7.9%)
32.1%	North America	52.9	33.9%	29.7%
14.0%	Asia Pacific	23.0	12.2%	11.7%
3.7%	Latin America	6.1	11.1%	14.7%
100.0%	Total Revenues	164.9	6.2%	5.1%

#### Q4 2018

EMEA: Results impacted by Retail (mainly Italy) and T&L project seasonality

North America: Double digit growth driven by Retail

APAC: Positive trend due to Retail in APAC, slow down Manufacturing in China

Latin America: Growth driven by Retail



# Q4 2018 P&L

€m	Q4 2018	Q4 2017	Var%		
Revenues	164.9	155.3	6.2%	<ul> <li>Acceleration in Q4 driven by NA +33.9% vs (+29.7% vs Net FX)</li> </ul>	
Gross Margin	79.2	75.9	4.4%		
				<ul> <li>Revenues up 6.2% to €164.9m (+5.1% Net</li> </ul>	
%on Revenues	48.0%	48.9%			
Operating expenses	(55.2)	(54.3)	1.8%	■ Gross Margin up 4.4% to €79.2m.	
%on Revenues	(33.5%)	(34.9%)		Operating expenses up by 1.8% to €55.2m	
EBITDA	28.0	25.4	10.3%		
Ebitda margin	17.0%	16.4%		<ul> <li>EBITDA margin from 16.4% to 17.0% thank increase in Revenues compensating higher</li> </ul>	
EBIT	22.4	20.4	9.9%	investments	
Ebit margin	13.6%	13.1%			
Exchange Rate	1.14	1.18			



### FY 2018 P&L

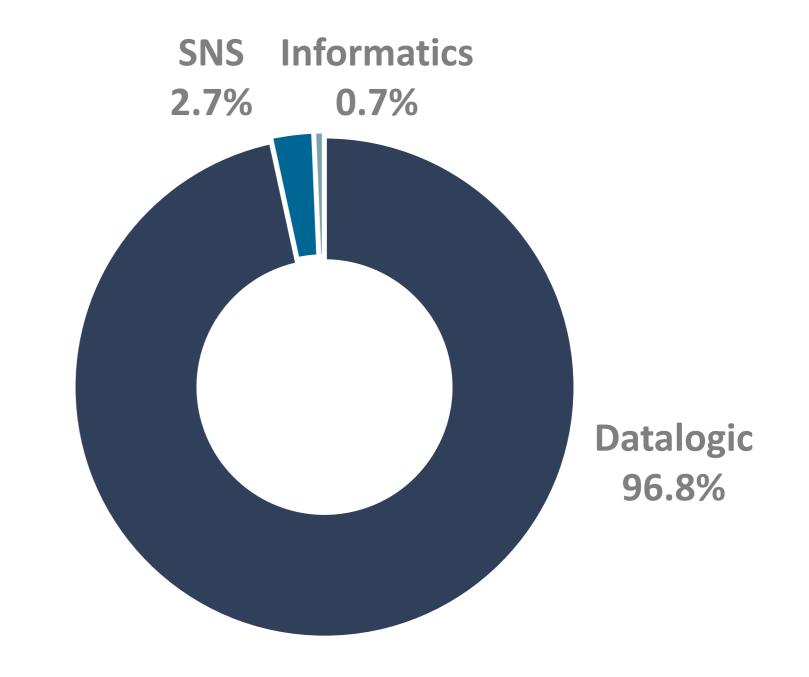
€m	2018	2017	Var%
Revenues	631.0	606.0	4.1%
Gross Margin	306.0	288.4	6.1%
%on Revenues	48.5%	47.6%	
Operating expenses	(215.6)	(199.8)	7.9%
%on Revenues	(34.2%)	(33.0%)	
EBITDA	105.5	103.3	2.2%
%Ebitda margin	16.7%	17.0%	
EBIT	83.5	82.9	0.8%
%Ebit margin	13.2%	13.7%	
EBT	77.8	75.5	3.2%
Taxes	(15.6)	(15.4)	
Net Income	62.2	60.1	3.5%
% on Revenues	9.9%	9.9%	
Exchange Rate	1.18	1.13	

- Revenues up 4.1% to €631.0 m (+6.4% at constant exchange rate)
- Gross Margin showing steady improving trend at 48.5% (around +90 bps vs 2017)
- Operating expenses up by 7.9% to €215.6m.
  - ✓ **R&D** on revenues up to 9.8% (10.2% on DL Business)
  - ✓ **S&D** *on revenues* from 16.5% to 17.8% (+130 bps YoY) due to strengthening of commercial organization
  - ✓ **G&A** *on revenues* decreased by 7.9%, moving from 7.4% to 6.6% on revenues
- EBITDA margin at 16.7% improved Gross Margin and volumes partially offsets higher R&D and Distribution expenses
- EBT up by 3.2% thanks to financial charges offsetting negative effect related to reorganization
- Net income at €62.2m up by 3.5% thanks to slight reduction on tax rate (20.1% -30 bps vs 2017)



# Group EBITDA by division

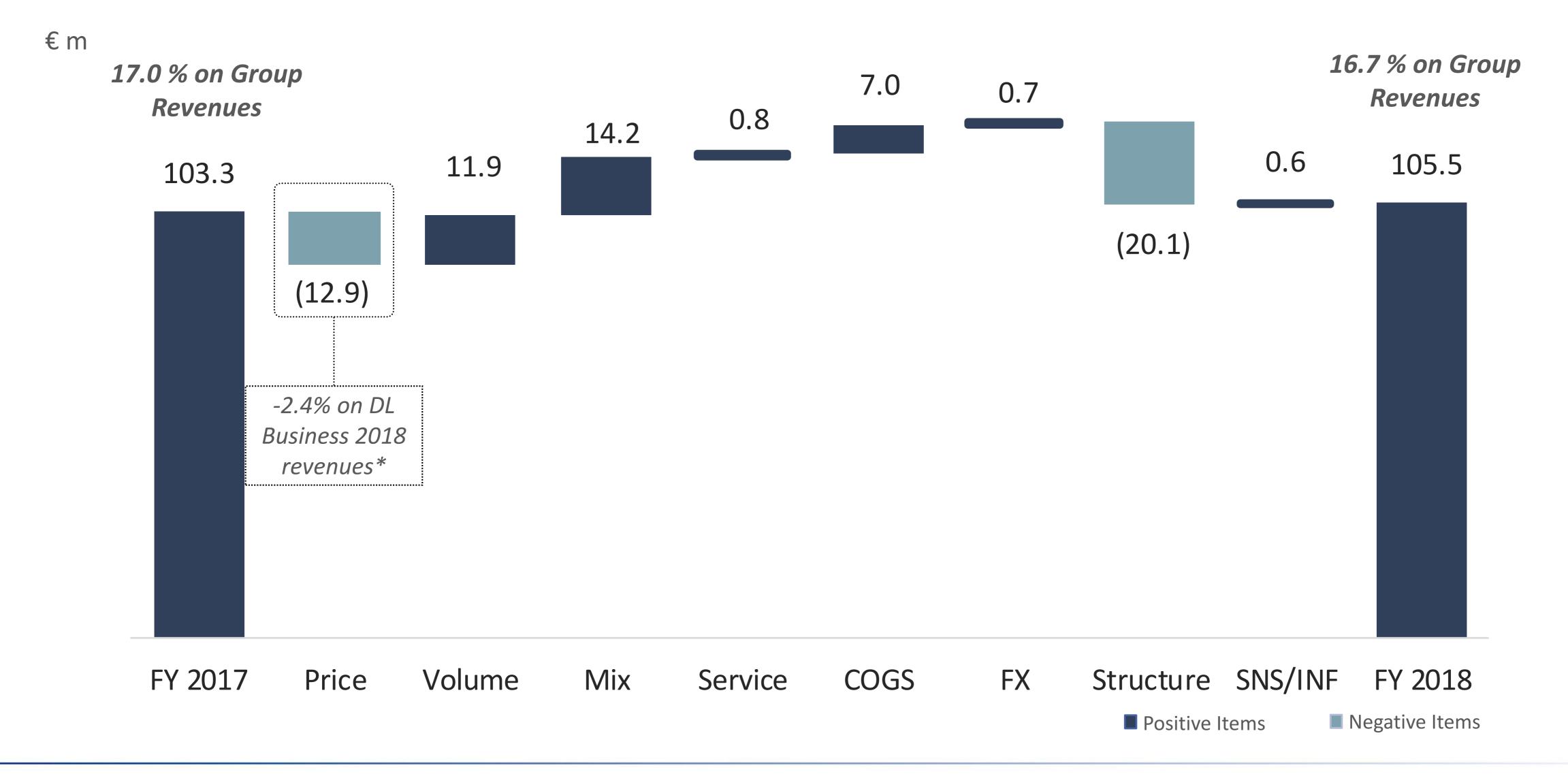
	FY 2		
Division	EBITDA	EBITDA Margin	Var %
DL Business	102.1	17.4%	1.9%
Solution Net Systems	2.9	10.4%	3.0%
Informatics	0.7	3.4%	358.2%
Adjustments	(0.2)		
Total Datalogic	105.5	16.7%	2.2%



- Datalogic EBITDA increasing by 2.2% vs 2017
- Solution Net Systems EBITDA substantially in line with 2017 (€ 2.9 m); EBITDA margin decreased by 110 bps due to Royal Mail big postal projects
- Informatics EBITDA improvement thanks to cost control and mix



# EBITDA: actual vs last year





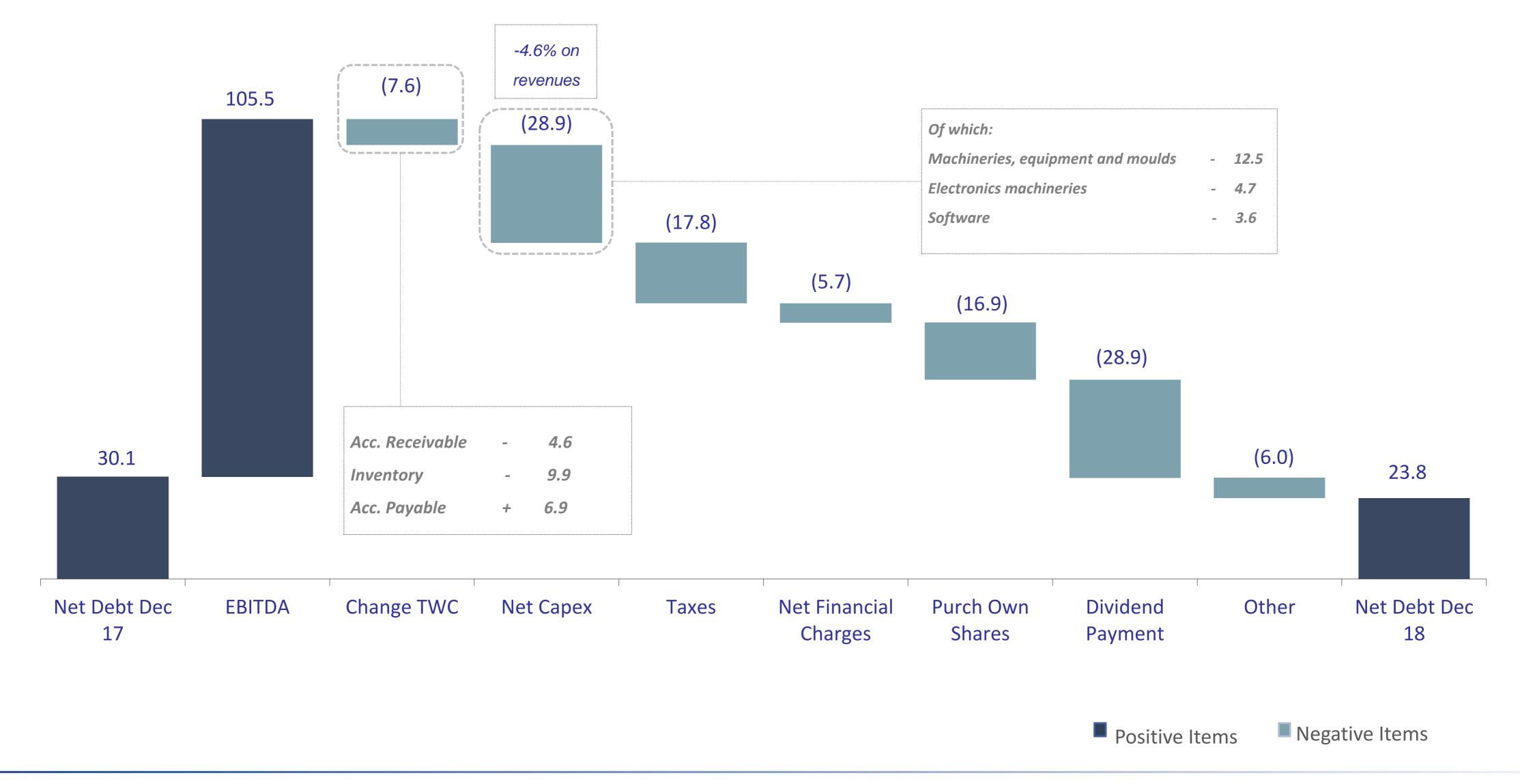
# Consolidated Balance Sheet

€m	2018	2017
Total Fixed Assets	369.7	347.9
Trade receivables	90.4	85.8
% on 12m rolling sales	14.3%	14.2%
Inventories	95.8	85.9
% on 12m rolling sales	15.2%	14.2%
Trade payables	(117.1)	(110.3)
% on 12m rolling sales	-18.6%	-18.2%
Trade Working Capital	69.1	61.5
% on 12m rolling sales	11.0%	10.1%
Other assets/liabilities	(86.9)	(86.5)
Net Invested Capital	352.0	322.9

€m	2018	2017
Net Financial Position	(23.8)	(30.1)
Net Equity	375.8	353.0
Total Sources	352.0	322.9



# Net Debt & Cash Flow Analysis: Dec'17 – Dec'18





### 2019 Outlook



- Focus on Innovation: increase R&D investment
- Commercial organization: Selective hiring in key areas NA and APAC
- Ramp up of new products launched in the last 12 months (ie: Shift to Android OS)
- Strong new products pipeline



- Retail: outlook remains very positive in NA; expected recovery in EMEA and APAC along the year thanks to new products
- Manufacturing: NA as growth engine of 2019 thanks to increase in coverage
- **T&L:** maintain the pace in NA and leveraging cross selling thanks to new products
- HC: back to growth
- Channel: SMB expected recovery thanks to new products particularly suitable for the channel

### **Financials**

- Keep growth trend on Revenues
- Substantially stable EBITDA margin
- Maintain a strong Cash Generation from operations



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#### **NEXT EVENTS**

April 30, 2019

Shareholders' meeting

May 14, 2019

1Q 2019 Results

August 7, 2019

6M Results

November 13, 2019

9M Results

#### **DATALOGIC ON LINE**

www.datalogic.com



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